QBE European Operations

Enabling a more resilient future.

Europe Risk Appetite



The buffer between the best-laid plans and uncertain reality.

QBE is a commercial insurer and reinsurer. We're big enough to make a difference, small enough to be agile. We have customers as varied as IT consultants and major international infrastructure consortiums. For them, we're the buffer between the best-laid plans and uncertain reality.

People who deal with us find us professional, pragmatic and reliable - these are just some of the reasons we're still here after 130 years. Our teams of experts have the skills and authority to provide solutions and make decisions which means brokers and customers get answers quickly when they most need it. We don't just cover risk, we also help our customers manage it, meaning that they're less likely to have to make a claim in the first place or that the impacts of an incident are lessened.

While our first priority is providing broad-based policy cover, our claims, risk management, and rehabilitation services all add value – helping insureds manage hidden costs like days lost to sickness or injury and the impact of fines or prosecutions.

QBE began when an Australian shipping company decided it could insure its own vessels better than anyone else. As it turned out, it could. We still admire that grit and energy. We hope it shows.

Our covers

- Contractors All Risks
- Cyber
- General Liability / Employers Liability
- Environmental Liability
- 🟛 Financial Institutions
- 🚊 Legal Expenses
- Life Sciences Liability
- (3) Management Liability
- ්<u>ප</u>් **Professional Indemnity**
- 🖧 Property

Our flexible solutions

Local underwriting authority and decision making Flexible approach to each client's needs Commercial combined Multinational solutions Monoline or package expertise Flexible payment plans Brexit-ready IDD-ready Open Market & DUAs Lloyds or Company paper as required

Our claims service

Major loss specialists Dedicated handler Fair and prompt 24 hours, 365 days Crisis management Data analytics Robotic solutions Proactive rehabilitation Award-winning fraud unit

No appetite

Coal mining Firearms/ammunition Nuclear Aviation Insurance

Our regional presence

Belgium Denmark France Germany Italy Netherlands Spain Sweden UK

Property - Core appetite by industry.



Manufacturing

Component assembly Heavy manufacturing Metal working Beverages Engineering products White goods Machinery and electronics

Service Industry and Trade

Banking Financial Insurance IT services Media and printing Shopping centres

Chemicals and Pharma

Formulation, tabletting and packing Speciality chemicals Fine chemicals, soap and detergents Flavours and fragrances Cosmetics

Real Estate

Portfolios of non-distressed assets with bias towards offices Lead or follow on larger assets Multinational European covers We look for Full transparency on risk information and valuation / Proactive risk management and loss prevention strategies / Good contractor management programme / Spare parts management strategy / Resilient IT backup systems / Detailed awareness and management of interdependency, supply chain exposures and audit procedures / Good spread of risk and good separation between processes and storage / Balanced Nat Cat profile

We are happy to consider opportunities in all other trades not listed here

Risks we are currently not targeting

Mining / Farming / Fishing / Hunting / Forestry / Sawmills / Animal slaughtering / Meat processing / Oil & Gas / Nuclear and conventional thermal power utilities / Renewable energy / Waste management / Risks with exposure to firearms / Fish processing

Management Liability -Core appetite by industry.



Professional Services

IT services/consultancy Architects and engineers Media: printing and publishing

Manufacturing

Food and kindred products Chemical and allied products Commerce Industrial and commercial

Telecommunications

Others

Transportation and warehousing Hotels Accomodation and food services Real estate We look for Privately-held EU firms / Publicly-traded-EU-domiciled listed / Sound corporate reputation; environmental, social and governance framework / Balance sheet strength and strong liquidity profile / Industry-recognised auditors / Strong risk management

Call us to discuss Australian- or US-listed firms / Firms with a dual listing / Mining firms and tailings dam exposure / Distressed liquidity position

We are happy to consider opportunities in all other trades not listed here

Risks we are currently not targeting

Pharmaceutical/Biotech / Crypto currency / Cannabis / Firearms / Professional sports bodies

Management Liability consists of: Directors & Officers Liability (D&O), Crime, Pension Trustees Liability and Employment Practices Liability.

Professional Indemnity -Core appetite by industry.



Technology and Telecommunication

General IT consultancy IT training, helpdesk Software sales/maintenance Website design/hosting Landline and cellular telephony services ADSL provider/ISP Call conferencing

Media and Public Relations

Advertising agency Multimedia consultancy Public relations agency Wholesale media buyer Event/conference organisation Market research company

Solicitors and Accountants

Accountancy/bookkeeping/wage roll Personal tax Company tax other than FI and listed Non-litigious work Civil/criminal law Arbitration

Architects and Engineers

Non-structural design/refurbishment Town planning Feasibility studies Interior design/landscape architecture Electrical, heating and ventilations engineering Civil, other than heavy infrastructures

Finance

Retail/commercial banks Insurance carriers Investment managers Corporate finance Stockbrokers

Insurance Brokers

Direct placement Personal lines Commercial, other than marine and construction

We look for Stable exposure and strong financial history / Proven track record / Due diligence / Clear contractual arrangements with clients, including liability clauses / Good contractor management programme / Evidence of strong governance framework

Call us to discuss Property valuation exposures / Tax mitigation exposures / Design and construction risks

We are happy to consider opportunities in all other trades not listed here

Risks we are currently not targeting

Medical Malpractice / Independent financial advisors / Mining / Nuclear / US-domiciled risks / SPPI

Cyber - Core appetite by industry.



Wholesale

Household and electrical Plumbing and heating hardware Machinery Metal and mineral Professional equipment Apparel

Professional Services

Legal Accounting Architects and engineers Management consultants Insurance brokers

Manufacturing

Soap/cleaning products Other chemical products Apparel manufacture Hardware manufacture Plastics manufacture

Tech, Telecom and Media

IT consultants Satellite communications Wired/wireless communications Publishers, including software We look for Offline backups / Ability to continue operations offline / High levels of stockpiling / Strong network redundancies / Strong IT risk management / Strong contractual management (suppliers and clients) / Employee awareness training for GDPR and IT security

Call us to discuss No business continuity planning including inability to work offline / No network segregation between sites / Global companies with small local branches / High volumes of sensitive data / Perishable goods manufacturers

We are happy to consider opportunities in all other trades not listed here

Risks we are currently not targeting

Energy / Nuclear / Crypto Currency / Healthcare / Social media / Government entities / Financial institutions

Liability - Core appetite by industry.



Manufacturing

Component assembly Heavy manufacturing Engineering products Electronics Plastics Textiles Food

Oil & Gas and Chemicals

Onshore drilling and exploration Onshore pipelines/midstream Processing/refining Industrial, speciality and fine chemicals Pharmaceuticals, including clinical trials

Service Industry and Trade

Property owners Banking/financial services IT services Communications providers Media and printing Hotels

Wholesale and Retail

Machinery and equipment Clothing and accessories Shopping centres Building materials

Construction

Commercial Heavy and civil engineering Highways/street/bridge construction We look for Stable exposure and strong financial history / Proactive risk management and loss prevention strategies / Clear production process / Robust supply chain management / Clear management control over geographic footprint / Clear contractual arrangements with clients, including liability clauses / Good contractor management

Call us to discuss Heavy US exposure / Long single projects

We are happy to consider opportunities in all other trades not listed here

Risks we are currently not targeting

Aviation / Nuclear, radioactive and biological exposure / Firearms exposure / Retrospective liability / Coal mining

- With our range of products and deep underwriting expertise, we can cover most business risks
- > QBE Insurance Group is rated A+ by Standard & Poor's
- We pay more than 100,000 claims a year and have an excellent track record for paying fairly and promptly
- You can count on us, 24 hours a day, 365 days a year

Contact

Beatriz Valenti Barbat Director of Insurance, QBE Europe

bvalenti@es.qbe.com

Franco Masciovecchio Underwriting Manager, Europe

franco.masciovecchio@uk.qbe.com

Fabian Desch Head of Distribution, Europe

fabian.desch@de.qbe.com

Alex Tong General Manager, UK Branch

alex.tong@uk.qbe.com

Andrea Brock General Manager, Germany

andrea.brock@de.qbe.com

Angela Rebecchi General Manager, Italy

angela.rebecchi@it.qbe.com

Delphine Leroy General Manager, France

delphine.leroy@fr.qbe.com

Maths Stanser General Manager, Nordics

maths.stanser@se.qbe.com

Patricia Puerta General Manager, Spain

ppuerta@es.qbe.com

Sebastiaan Lambalk Strategy Manager, Europe

sebastiaan.lambalk@de.qbe.com

QBE European Operations

QBE Europe SA/NV Boulevard du Régent 37 BE 1000 Brussels Belgium

QBEeurope.com

QBE European Operations is a trading name of QBE UK Limited, QBE Underwriting Limited and QBE Europe SA/NV. QBE UK Limited and QBE Underwriting Limited are both authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and Prudential Regulation Authority. QBE Europe SA/NV is authorised by the National Bank of Belgium under licence number 3093.