



QBE Risk Culture Profiling Tool Executive Summary

ABC Group Ltd

**** Anonymised Extract for Demonstration Purposes Only ****

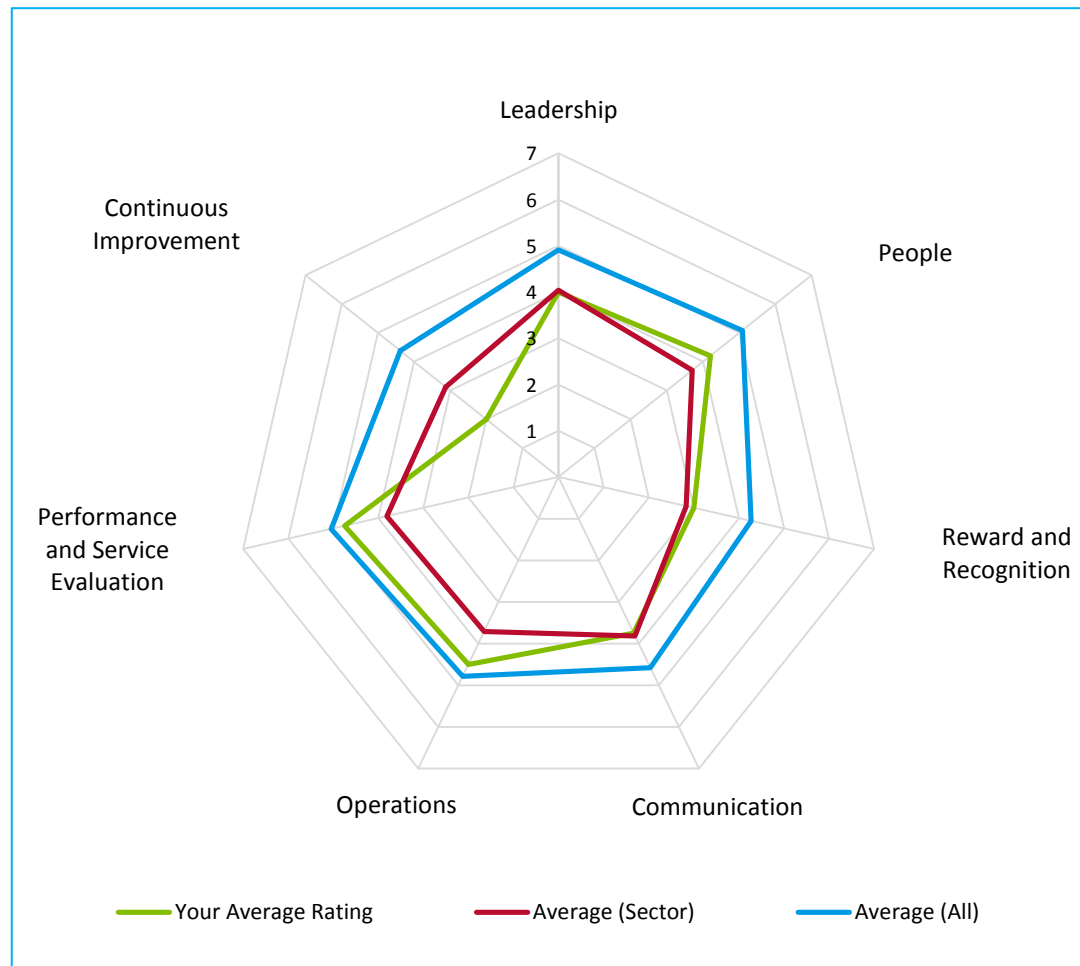
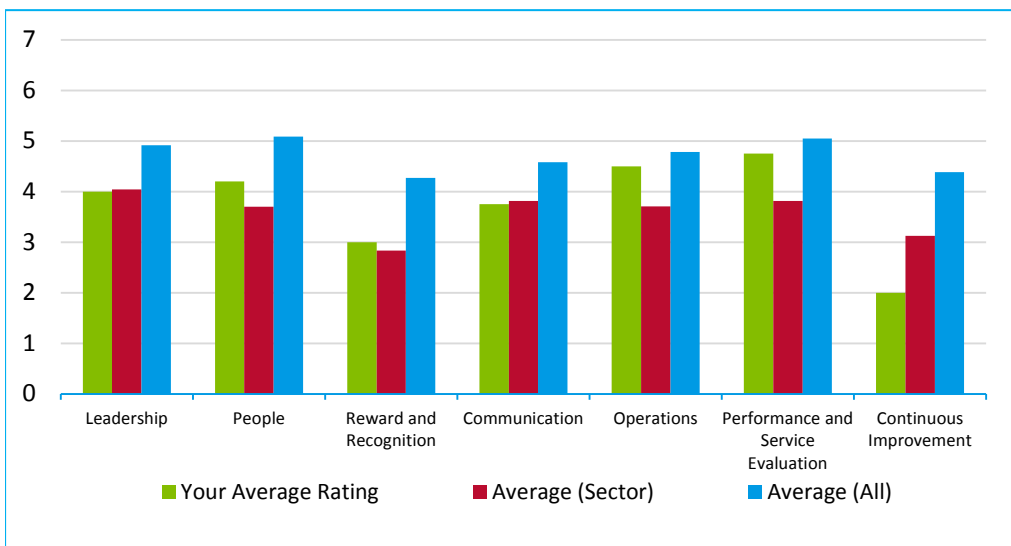
Risk Culture Profiling Tool

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Results Highlights

Client ABC Group Ltd
Activity ID 1600000001
Sector Property / Real Estate

Section	Your Score	Your Average Rating	Average (Sector)	Average (All)
Leadership	20/35	4.0	4.0	4.9
People	21/35	4.2	3.7	5.1
Reward and Recognition	9/21	3.0	2.8	4.3
Communication	15/28	3.8	3.8	4.6
Operations	27/42	4.5	3.7	4.8
Performance and Service Evaluation	19/28	4.8	3.8	5.0
Continuous Improvement	8/28	2.0	3.1	4.4
Total	119/217	3.7	3.6	4.7



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Evaluation of Ratings & Comparisons : 2 Sections Only as Examples

Section	Question Number	Question Topic	Question Name	Your Rating	Average (Company)	Average (Sector)	Average (All)
Leadership	LDR1	Positive Risk Ethos	Our senior management team (including directors, partners and managers) ensure that a positive risk ethos prevails in the organisation.	4.0	4.5	4.2	5.2
	LDR2	Risk Strategy and Planning	Our senior management team addresses risk management in our strategy and planning activities.	5.0	4.5	4.0	4.7
	LDR3	Risk Appetite and Tolerance		5.0	4.3	4.0	4.2
	LDR4	Expectations for Risk Culture		3.0	4.0	3.8	5.4
	LDR5			3.0	4.3	4.2	5.1
People	PPL1	Risk Management Resources	Our risk management function is appropriately resourced.	3.0	2.0	2.8	5.2
	PPL2	Avoiding Blame Culture	We avoid having a blame culture.	2.0	2.7	3.3	5.5
	PPL3	Understanding of Risk Management Approach		6.0	4.0	4.0	5.1
	PPL4	Risk Responsibility		5.0	4.7	4.5	5.1
	PPL5			5.0	4.3	4.0	4.6